REGIONAL SCHOOL DISTRICT 4

John Winthrop Middle School – Valley Regional High School

Approved Budget for School Year 2013 / 2014

May 7, 2013



A Mission-Driven Learning Community with a PK-12 Line of Sight

Linda Hall, Chair - Region 4 Board of Education

Joanne Beekley, Ed.D., Assistant Superintendent

Ruth Levy, Ed.D., Superintendent of Schools

Garth Sawyer, Business Manager



Approved Budget for School Year 2013-2014

REGIONAL SCHOOL DISTRICT 4

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REGIONAL SCHOOL DISTRICT 4

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program for students PK-12.

Regional School District 4

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately three hundred and forty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately six hundred and twenty students in grades nine through twelve.

John Winthrop Middle School has won a prestigious honor from The New England League of Middle Schools (NELMS), being named as a NELMS Spotlight School. John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs of young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment, of all which develop caring and ethical citizens.

Valley Regional High School received the prestigious honor of being named one of the top 500 high schools across America by Newsweek Magazine, based on the success of our students. The High School was also placed on the Advanced Placement honor roll. This award was given to Valley Regional High School for expanding opportunities for students to earn college credit through rigorous college level course work. Valley Regional High School has also received local, regional and national awards in fine arts and music.

Mr. William Duffy, Principal John Winthrop Middle School

Ms.Kristina Martineau, Principal Valley Regional High School



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REGIONAL SCHOOL DISTRICT 4

Mission and Vision Statement

Our Mission ~

We, the schools of Chester, Deep River, Essex and Region 4, engage all students in a rigorous, challenging, and cohesive educational program. As a community of learners, we foster individual student achievement and empower students to excel in an environment of collaboration, responsibility, and mutual respect. We prepare our students to be knowledgeable, involved citizens in a rapidly changing world.

Our Vision Statement ~

Our schools endeavor to develop an educational program of excellence where all students achieve at high levels and best instructional strategies are pursued in an environment of inquiry, collaboration, support and trust.



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REGIONAL SCHOOL DISTRICT 4

Average Daily Membership

What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district are assigned to the home district (special education, vocational agriculture) not including students attending Technical High Schools and Adult Education.

Average Daily Membership for the 2013/2014 Budget

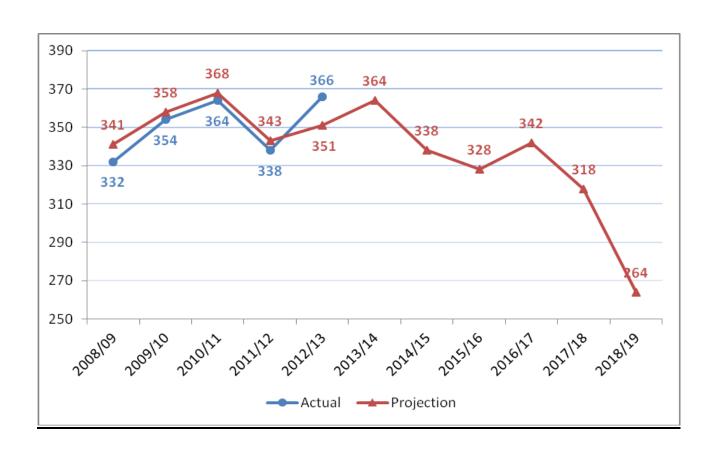
Average Daily Membership based upon a three-way allocation per state statute

	<u>Chester</u>	Deep River	<u>Essex</u>	
School Year 2013/2014	24.33%	29.49%	46.18%	
School Year 2012/2013	27.13%	28.26%	44.61%	
Change	-2.80%	1.23%	1.57%	

Approved Budget for School Year 2013-2014

REGIONAL SCHOOL DISTRICT 4 John Winthrop Enrollment History

John Winthrop Middle School Actual Enrollment and Projections 2008/09 – 2018/19 (Actual enrollment based upon PSIS October 1 Census)

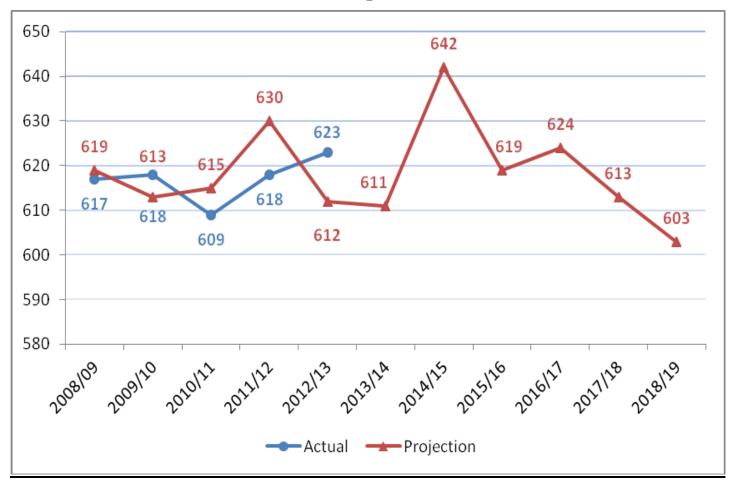


Approved Budget for School Year 2013-2014

REGIONAL SCHOOL DISTRICT 4 Valley Regional High School Enrollment History

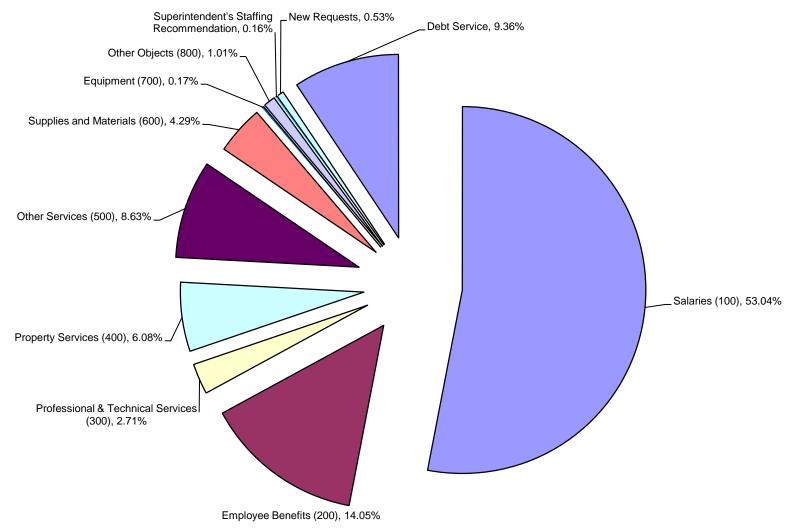
Valley Regional High School Actual Enrollment and Projections 2008/09 – 2018/19

(Actual enrollment based upon PSIS October 1 Census)





2013-2014 Analysis of Approved Budget by Object





	2010-11 Original	2010-11 Actual	2011-12 Original	2011-12 Actual	2012-13 Original	2012-13 Projected	2013-14 Approved	
BUDGET SUMMARY	Budget	Expense	Budget	Expense	Budget	,	Budget	Object Description
EXPENDITURES BY OBJECT CODE								
Salaries (100)	8,748,466	8,660,906	8,788,097	8,786,973	9,021,361	9,075,696	9,427,146	Includes regular and extra compensatory wages for employees
Employee Benefits (200)	2,395,106	2,435,592	2,572,977	2,620,478	2,517,656	2,519,229	2,496,841	Contractual Benefits for employees including medical, life insurance, annuities and FICA/Medicare.
Professional & Technical Services (300	405,406	437,423	415,568	471,792	447,738	467,518	481,288	Primarily legal, consulting, rehabilitative, and professional development services performed by outside contractors.
Property Services (400)	1,135,575	1,060,279	1,082,555	1,046,175	1,087,589	1,087,589	1,080,165	Expenditures from these accounts are used for upkeep and repairs of school buildings and equipment.
Other Services (500)	1,309,173	1,366,259	1,457,651	1,302,254	1,564,790	1,454,964	1,533,198	Expenditures from these accounts are used primarily for transportation, communications, out of district tuition, travel, and conferences.
Supplies and Materials (600)	724,736	685,244	693,162	677,363	787,313	754,313	761,931	Includes supplies, materials, textbooks, utilities such as heating oil.
Equipment (700)	51,691	42,968	37,075	59,908	34,500	39,366	30,675	Funds from these accounts are used for new and replacement equipment.
Other Objects (800)	203,030	178,589	245,367	229,768	176,581	188,382	179,838	These accounts are used to budget for professional memberships, bond issuance costs, and cafeteria and capital sinking fund transfers.
TOTAL	14,973,183	14,867,260	15,292,452	15,194,711	15,637,528	15,587,057	15,991,082	2.02% \$353,554 Increase
Superintendent's Staffing Recomme	ndation						27,600	0.16% See Page 11
New Requests							94,000	0.54% See Page 12
Total General Fund	14,973,183	14,867,260	15,292,452	15,194,711	15,637,528	15,587,057	16,112,682	2.71%
Debt Service	2,019,344	2,109,730	2,032,481	2,024,324	1,868,685	1,865,845	1,663,438	-1.17%
Total Expenditures	16,992,527	16,976,990	17,324,933	17,219,035	17,506,213	17,452,902	17,776,120	1.54% \$269,907 Increase
Revenues	211,997	226,228	215,101	177,077	241,279	240,029	275,532	0.20% See Page 27
Net Billings to Town	16,780,530	16,750,762	17,109,832	17,041,958	17,264,934	17,212,873	17,500,588	1.36% \$235,654 Increase

Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.



REGION 4 MAJOR BUDGET DRIVERS

Line	Budget Drivers	-	mount of	Increase to Total Budget
	& Operational Increases:	'	inor ouco	Total Budget
Various	Salary Contractual Increase	\$	277,923	1.59%
5113, 5210	Life Skills Program Staff added after 12-13 Budget was approved	\$	118,675	0.68%
5222, 5223, 5260, 5291	Non-Health employee benefits i.e FICA, Merf, Worker's Comp, & Annuities	\$	12,625	0.07%
5330	In District Special Education Services	\$	42,873	0.24%
5560	Magnet/Vo-Ag Tuition	\$	20,276	0.12%
Various	Supervision District	\$	110,892	0.63%
	Increase due to Major Budget Drivers	\$	583,264	3.33%
Reductions	:			
Various	Reduction in VRHS Art position to 0.5 FTE	\$	(51,397)	-0.29%
5133/5223	Reduced Assistant Indoor Track Stipend	\$	(2,930)	-0.02%
5210	Health Benefits	\$	(57,746)	-0.33%
5250	Unemployment Expense	\$	(12,000)	-0.07%
5641	Textbook/Workbooks	\$	(13,706)	-0.08%
5511, 5561	Out of District Special Education	\$	(62,830)	-0.36%
5910	Debt Service	\$	(205,247)	-1.17%
5624	Utilities - Fuel Oil	\$	(16,000)	-0.09%
Various	Net Effect of minor increases and decreases to all other accounts	\$	(13,101)	-0.07%
	Total Reductions	\$	(434,957)	-2.48%
Net Impact	of Budget Drivers and Reductions	\$	148,307	0.85%



NEW POSITIONS AND UPGRADES

Location	FTE	Position	Salary	Benefits	Total	% Increase to Total Budget
Certified						-
VR	0.00	New, Math Teacher	0.00	0.00	0.00	0.00% Remove \$65,349 request
JW/VR	0.00	New, 0.5 Music Teacher Upgrade, Associate Principal from 10 month	0.00	0.00	0.00	0.00% Remove \$40,728 request
JW	0.00	to 12 month	0.00	0.00	0.00	0.00% Remove \$18,781 request
	0.00	Certified Total:	0.00	0.00	0.00	
Paras-Educator /	Teacher Ass	sistant				
JW	1.00	New - Para-Educator - Special Ed	16,975.00	9,015.00	25,990.00	0.15%
JW	0.00	New - Para-Educator - Reading	0.00	0.00	0.00	0.00% Remove \$26,381 request
	1.00	Total	16,975.00	9,015.00	25,990.00	
Coach / Mentor /	Extra-Curric	ular				
JW		2nd Cross Country Coach	1,495.00	115.00	1,610.00	0.01%
		Coach/Mentor/Extra-Curricular Total:	1,495.00	115.00	1,610.00	
Non-Certified		_				
		_	0.00	0.00	0.00	0.00%
		Non-Certified Total:	0.00	0.00	0.00	
		Totals:	18,470.00	9,130.00	27,600.00	0.16%

Notes: Does not include Para's requested on an ongoing, as needed basis.



New Requests for the Region 4 Budget

% Increase to Total Budget

<u>Object</u>	<u>School</u>	<u>Program</u>	<u>A</u>	<u>mount</u>	<u>Description</u>
5510	VR	Transition Transportation	\$	10,000	0.06% Transportion for post secondary transition training.
5430	JW	Science Room Walls	\$	7,000	0.04% Sound proofing the walls between the science labs
5430	JW/VR	Pavement Sinking Fund	\$	20,000	0.11% Paving continues to be of concern. Recommend establishment of a sinking fund for this purpose.
5730	VR	New Tractor	\$	-	0.00% School Tractor is 14 years old and is used at both schools. Would like to purchase a second tractor with snowplow for VRHS use. Remove 24,000 request
5430	VR	Tennis Court Resurfacing	\$	12,000	0.07% Resurfacing of the 4 courts
5430	VR	Flooring Sinking Fund	\$	16,000	0.09% There is a need to start replacing flooring in areas of schools. This would be to carpet 500 & 600 hallways in VRHS.
5430	VR	Renovate Life Skills Kitchen	\$	-	0.00% Kitchen area needs to be renovated. Last done in 1995. Needs new sinks, cabinets and counters. Remove 26,000 request
5730	VR	Maintenance/Storage Building Sinking	\$	20,000	0.11% The 2006 renovations stole a considerable amount of school storage space at both schools. The recent addition of the TV studio at VRHS captured the last remaining space in the tech ed building that had been utilized for storage. Currently, equipment is stored in containers or is left outside. This would establish a sinking fund for this project.
5730	JW	FM system	\$	9,000	0.05% FM systems needed to accommodate incoming special needs students.
		Total	\$	94,000	0.54%

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			2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
Org	Object F	Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
	PARTMEN		Daaget	Actual	Daaget	Actual	Budget	as 01 4/20/13	as 01 4/20/15	Daaget
1100 DE		W DEPARTMENT CHAIR	25,796	21,761	26,312	23,891	26,575	12,457	26,575	26,841
		R DEPARTMENT CHAIR	50,697	47,436	45,617	45,128	46,073	23,686	46,073	46,534
TOTAL F		TMENT CHAIR	76,493	69,197	71,929	69,019	72,648	36,143	72,648	73,375
IOIALL	JI DEI AIK	TIMENT OTIVAL	10,400	00,101	71,020	00,010	12,040	00,140	72,040	10,010
1101 AR	Т									
		IW ART	72,651	74,242	73,837	73,614	78,432	77,924	78,432	83,830
		/R ART	215,730	186,778	209,775	203,148	223,749	188,701	201,749	178,795
TOTAL E			288,381	261,020	283,612	276,762	302,181	266,625	280,181	262,625
							,			
1102 BU	SINESS									
	Y VR BUS	SINESS	148,958	142,792	142,028	142,221	148,654	148,391	148,654	153,249
			-,	, -	,	· · · · · · · · · · · · · · · · · · ·		-,		
1103 EN	GLISH									
		IW ENGLISH	300,048	316,588	313,843	309,595	328,524	320,482	320,939	342,179
	V	R ENGLISH	448,380	423,056	434,270	433,816	458,334	455,493	458,842	477,800
TOTAL E	Y ENGLIS	SH .	748,428	739,644	748,113	743,411	786,858	775,975	779,781	819,979
			,	·	·	•	·			,
1104 FO	REIGN LAI	NGUAGE								
	J	IW FOREIGN LANGUAGE	112,271	112,555	112,962	112,887	118,960	118,536	118,960	128,086
	V	/R FOREIGN LANGUAGE	344,911	330,833	349,756	309,546	288,318	270,980	276,499	285,330
TOTAL E	Y FOREIG	N LANGUAGE	457,182	443,388	462,718	422,433	407,278	389,516	395,459	413,416
1105 HO	ME ECON	OMICS								
	J	W HOME ECONOMICS	82,931	82,720	84,462	84,404	84,903	84,492	84,903	86,046
	V	R HOME ECONOMICS	84,130	83,477	84,213	84,221	84,591	80,014	84,591	86,483
TOTAL E	Y HOME	ECONOMICS	167,061	166,197	168,675	168,625	169,494	164,506	169,494	172,529
1106 IND	USTRIAL	ARTS								
	J	IW INDUSTRIAL ARTS	78,201	77,840	79,714	79,710	80,272	80,104	80,272	81,385
		R INDUSTRIAL ARTS	241,914	238,629	207,928	209,044	209,868	209,469	209,868	215,595
TOTAL E	BY INDUST	RIAL ARTS	320,115	316,469	287,642	288,754	290,140	289,574	290,140	296,980
1108 MA	THEMATIC									
		W MATHEMATICS	221,253	221,626	229,876	221,663	239,855	236,609	236,872	252,604
		R MATHEMATICS	416,332	391,798	411,353	408,468	425,322	423,262	425,322	434,185
TOTAL E	BY MATHE	MATICS	637,585	613,424	641,229	630,131	665,177	659,871	662,194	686,789
1109 MU										
		W MUSIC	52,353	51,034	50,268	52,126	51,232	50,447	51,232	56,049
		R MUSIC	156,391	149,844	150,444	141,336	145,811	138,583	145,811	147,435
TOTAL E	BY MUSIC		208,744	200,878	200,712	193,462	197,043	189,030	197,043	203,484
1110 PH	YSICAL EI									
	J	W PHYSICAL ED	131,844	133,338	135,018	135,211	138,310	137,734	138,310	142,815

		7 tpprovod Bd	aget for School	1 1001 2010/20	J 1 1		2012-2013	2012-2013	2013-2014
		2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
Org Objec	t Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
o.g objec	VR PHYSICAL ED	227,431	287,451	290,819	292,001	299,064	296,446	299,064	308,744
TOTAL BY PHY		359,275	420,789	425,837	427,212	437,374	434,180	437,374	451,559
		000,210	120,100	,	,	101,011	101,100	101,011	101,000
1111 READING	JW READING								
TOTAL BY REA	DING	3,762	2,426	3,762	1,678	4,262	1,934	4,262	4,262
1112 SCIENCE									
	JW SCIENCE	266,155	257,886	265,207	264,962	274,498	272,978	274,498	287,369
	VR SCIENCE	434,481	425,700	427,669	444,334	450,499	442,384	447,672	457,931
TOTAL BY SCIE	ENCE	700,636	683,586	692,876	709,296	724,997	715,362	722,170	745,300
1113 SOCIAL S	TUDIES								
1110 0001/12 0	JW SOCIAL STUDIES	217,006	214,688	215,313	212,377	227,249	226,346	227,249	240,008
	VR SOCIAL STUDIES	385,553	371,566	395,181	368,205	382,032	378,677	382,032	396,451
TOTAL BY SOC		602,559	586,254	610,494	580,582	609,281	605,024	609,281	636,459
					,			,	,
1114 COMPUTE	ER EDUCATION								
	JW COMPUTER EDUCATION								
TOTAL BY COM	IPUTER EDUCATION	50,450	51,647	52,647	52,662	55,337	54,778	55,337	58,221
1115 SUB TEAC	CHERS/SUB PARAS/VR SECURITY/ISS PARA								
III3 SUB IEAC	JW SUB TEACHERS/SUB PARAS	33,837	34,431	24 227	60.050	35,337	35,472	38,359	35,337
	VR SUB TEACHERS/SUB PARAS/SECURITY	162,479	200,129	34,337	69,959	160,747	123,843	174,609	159,226
TOTAL BY SUB	TEACHERS/SUB PARAS/VR SECURITY	196,316	234,560	137,991 172,328	137,371 207,330	196,084	159,316	212,968	194,563
TOTAL BI 30B	TEACHERS/SOB PARAS/VIC SECORITI	190,510	234,300	172,320	207,330	190,004	139,310	212,900	194,303
1116 UNEMPLO	OY COMP/WORKER'S COMP								
	JW UNEMPLOY COMP/WORKER'S COMP	25,932	28,429	28,721	22,210	28,382	24,761	24,761	27,601
	VR UNEMPLOY COMP/WORKER'S COMP	45,519	51,598	57,167	70,171	56,715	41,288	41,288	48,551
TOTAL BY UNE	MPLOY COMP/WORKER'S COMP	71,451	80,027	85,888	92,381	85,097	66,049	66,049	76,152
			-	·	-			-	
1190 ASSEMBL	Y SPEAKER/AFTERSCHOOL PROGRAM								
	JW ASSEMBLY SPEAKER/AFTERSCHOOL P	11,015	6,951	6,835	6,723	10,335	3,642	10,335	10,915
	VR ASSEMBLY SPEAKER	2,500	2,500	2,500	1,945	2,500	1,049	2,500	1,000
TOTAL BY ASS	EMBLY SPEAKER/AFTERSCHOOL PROGRAM	13,515	9,451	9,335	8,668	12,835	4,691	12,835	11,915
1201 ADULT ED	DUCATION IN STATE								
1201 ADOL1 EL	VR ADULT EDUCATION IN STATE								
TOTAL BY ADII	ILT EDUCATION IN STATE	56,950	57,265	58,000	57,390	58,000	56,950	58,000	58,000
TOTAL DI ADO	ET EDOCATION IN STATE	30,330	31,203	30,000	37,330	30,000	30,330	30,000	30,000
1203 HOMEBOU	UND INSTRUCTION								
	JW HOMEBOUND INSTRUCTION	1,552	0	1,552	424	1,552	1,688	2,213	1,552
	VR HOMEBOUND INSTRUCTION	17,724	27,420	17,724	66,636	27,908	48,876	56,408	52,439
TOTAL BY HOM	MEBOUND INSTRUCTION	19,276	27,420	19,276	67,060	29,460	50,565	58,621	53,991
		_	-						
1204 VO ED AG	RIC IN STATE/MAGNET SCHOOL								

		7 Approved Bu	aget for School	1 1001 2010/20			2012-2013	2012-2013	2013-2014
		2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
Org	Object Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
	JW VO ED AGRIC IN STATE/MAGNET	0	0	0	0	5,000	5,195	5,195	5,195
	VR VO ED AGRIC IN STATE/MAGNET	4,000	9,397	14,450	43,361	50,984	70,222	70,222	71,065
TOTA	L BY VO ED AGRIC IN STATE/MAGNET	4,000	9,397	14,450	43,361	55,984	75,417	75,417	76,260
40051									
1205 V	VOC ED TECH DAILY TRANS. VR VOC ED TECH DAILY TRANS.								
TOTA	L BY VO ED TECH DAILY TRANS.	36,713	34,992	24 952	36 001	12 127	12 127	10 127	10 127
IOIA	L BY VO ED TECH DAILY TRANS.	30,713	34,992	34,853	36,901	42,137	42,137	48,137	48,137
1207 7	FECHNOLOGY SERVICES								
	JW TECHNOLOGYSERVICES	136,914	155,605	130,460	149,431	137,021	130,766	137,021	138,999
	VR TECHNOLOGY SERVICES	211,401	184,514	211,256	193,429	209,666	186,722	209,666	208,666
TOTA	L BY TECHNOLOGY SERVICES	348,315	340,119	341,716	342,860	346,687	317,488	346,687	347,665
4200 5	EARLY RETIREMENT								
1200 E	JW EARLY RETIREMENT	41,034	40,183	42,524	42,524	40,817	40,819	40,819	39,732
	VR EARLY RETIREMENT	16,606	10,500	10,000	10,000	10,000	10,000	10,000	10,000
TOTA	L BY EARLY RETIREMENT	57,640	50,683	52,524	52,524	50,817	50,819	50,819	49,732
		01,010	30,000	0_,0_ :	02,021	00,011	30,010	20,210	.0,. 02
1210 (GIFTED & TALENTED								
	JW GIFTED & TALENTED	3,100	2,616	3,200	2,355	2,500	1,079	2,500	2,500
	VR GIFTED & TALENTED	1,750	1,231	1,750	1,669	3,000	1,586	3,000	3,000
TOTA	L BY GIFTED & TALENTED	4,850	3,847	4,950	4,024	5,500	2,665	5,500	5,500
1211 7	FEACHER MENTOR								
1211	JW TEACHER MENTOR	6,522	3,572	2,052	2,061	0	520	1,026	0
	VR TEACHER MENTOR	10,851	6,975	7,219	10,793	6,270	2,595	6,270	0
ТОТА	L BY TEACHER MENTOR	17,373	10,547	9,271	12,854	6,270	3,115	7,296	0
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,-	-,	,			,	
1215 9	SPECIAL EDUCATION								
	JW SPECIAL EDUCATION	439,963	435,790	471,311	519,187	483,424	492,468	548,948	563,778
	VR SPECIAL EDUCATION	410,046	468,542	429,675	548,742	431,843	471,723	524,247	549,816
TOTA	L BY SPECIAL EDUCATION	850,009	904,332	900,986	1,067,929	915,267	964,191	1,073,195	1,113,594
1220 \$	SOCIAL DEVELOPMENT								
	JW SOCIAL DEVELOPMENT								
TOTA	L BY SOCIAL DEVELOPMENT	1,428	1,428	1,428	1,333	1,428	426	1,428	1,500
1270 (OOD TUITION	400.000	405 754	400 400	70.000	400 400	4 (0 0 1=	404 00=	044 700
-	JW OOD TUITION	138,006	185,751	136,136	79,288	190,169	149,647	161,067	241,700
ΤΟΤΔ	VR OOD TUITION L BY OOD TUITION	584,164 722,170	612,481 798,232	713,837 849,973	587,600 666,888	683,958 874,127	515,322 664,969	569,623 730,690	569,597 811,297
I		722,170	1 30,232	073,313	000,000	014,121	004,303	7 30,030	011,231
2000 E	BLUE CROSS/BLUE SHIELD								
	JW BLUE CROSS/BLUE SHIELD	669,600	691,371	700,420	695,445	676,419	565,945	683,288	663,352
	VR BLUE CROSS/BLUE SHIELD	1,092,960	1,081,563	1,197,035	1,180,602	1,116,570	926,615	1,130,672	1,094,295

		, , , , , , , , , , , , , , , , , , , ,		and grants and a contract						
								2012-2013	2012-2013	2013-2014
			2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
		Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
TOTAL B	Y BLUE	CROSS/BLUE SHIELD	1,762,560	1,772,934	1,897,455	1,876,047	1,792,989	1,492,560	1,813,960	1,757,647
2113 SOC	IAL WO	DRK								
		JW SOCIAL WORK	29	1,000	29	0	23,887	17,434	23,887	25,139
		VR SOCIAL WORK	64,938	66,759	67,015	67,152	72,266	71,886	72,266	76,017
TOTAL B	Y SOCIA	AL WORK	64,967	67,759	67,044	67,152	96,153	89,320	96,153	101,156
2120 GUI	DANCE									
2120 001	- I	JW GUIDANCE	173,458	166,925	173,860	172,860	175,252	172,497	175,460	177,492
		VR GUIDANCE	381,741	327,269	388,777	314,151	398,073	310,674	323,128	327,611
TOTAL B	Y GUID/		555,199	494,194	562,637	487,011	573,325	483,171	498,588	505,103
2134 HEA	I TH									
2134 IIL <i>F</i>	\L	JW HEALTH	55,805	44,717	55,881	53,045	57,998	53,160	57,998	59,360
		VR HEALTH	115,747	55,299	55,171	55,239	58,688	58,980	57,688	60,393
TOTAL B	Y HEAL	ТН	171,552	100,016	111,052	108,284	116,686	112,140	115,686	119,753
2135 OCC	CUPATIO	DNAL THERAPY								
		IPATIONAL THERAPY	2,079	1,568	2,079	5,078	2,079	2,500	3,579	5,114
2140 PSY	CHOLO	CIET								
2140 PS1	CHOLO	JW PSYCHOLOGIST	0	0	0	0	0	40,001	40,172	42,221
TOTAL B	Y PSYC	HOLOGIST	0	0	0	0	0	40,001	40,172	42,221
2213 STA	FF TRA	INING/COURSE REIMBURSEMENT								
2210 017		JW STAFF TRAINING/COURSE REIMBURSEN	13,200	7,346	7,850	11,389	8,950	5,618	8,950	8,950
		VR STAFF TRAINING/COURSE REIMBURSEN	22,000	6,847	13,083	14,137	13,425	2,813	7,281	13,425
TOTAL B	Y STAFI	F TRAINING/COURSE REIMBURSEMENT	35,200	14,193	20,933	25,526	22,375	8,431	16,231	22,375
2222 LIBI	DADV									
ZZZZ LIDI	VAIVI	JW LIBRARY	94,800	91,309	94,718	85,958	91,165	89,000	99,459	102,721
		VR LIBRARY	106,812	101,172	103,666	102,980	105,162	77,433	92,344	107,245
TOTAL B	Y LIBRA		201,612	192,481	198,384	188,938	196,327	166,433	191,803	209,966
2223 AUE										
LLLU AUL	, O, VIDE	JW AUDIO/VIDEO	2,500	2,501	2,000	2,405	2,060	1,808	2,060	2,120
		VR AUDIO/VIDEO/TV STUDIO	0	0	0	0	5,000	4,989	5,000	5,000
TOTAL B	Y AUDIO		2,500	2,501	2,000	2,405	7,060	6,797	7,060	7,120
2310 BO	TECU	NICAL SERVICES								
2310 DUE	LIECHI	JW BOE TECHNICAL SERVICES	84,132	90,705	79,298	67,757	86,923	77,221	77,223	77,823
		VR BOE TECHNICAL SERVICES	109,787	137,338	105,758	94,800	109,242	101,067	101,940	102,615
TOTAL B	Y BOE 1	FECHNICAL SERVICES	193,919	228,043	185,056	162,557	196,165	178,288	179,163	180,438
			•				•			
2410 PRII	NCIPAL	S OFFICE						<u> </u>		

	1	T	ларготов Вс	lagot for Corrot	31 10a1 2010/2	<u> </u>		T	1	
								2012-2013	2012-2013	2013-2014
	01: (2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
Org	Object	Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
		JW PRINCIPALS OFFICE	411,120	405,098	411,949	419,246	426,435	408,351	428,567	437,235
		VR PRINCIPALS OFFICE	604,348	590,240	596,063	617,198	603,574	583,663	610,072	614,967
TOTAL E	3Y PRINC	CIPAL'S OFFICE	1,015,468	995,338	1,008,012	1,036,444	1,030,009	992,015	1,038,639	1,052,202
2411 TE	AM LEAD	DERS								<u> </u>
		JW TEAM LEADERS	10,799	11,651	13,542	12,678	13,677	6,851	13,546	13,681
`		VR TEAM LEADERS	2,000	. 0	0	0	0	0	0	. 0
TOTAL E	BY TEAM	LEADERS	12,799	11,651	13,542	12,678	13,677	6,851	13,546	13,681
2510 FIS	CAL SEF	RVICES								
		L SERVICES	75,000	13,105	75,000	41,837	0	0	0	0
2600 PL	ANT OPF	RATIONS								
		JW PLANT OPERATIONS	725,386	712,557	740,598	748,137	820,168	765,882	805,332	812,735
		VR PLANT OPERATIONS	1,001,563	1,006,405	1,011,109	1,002,301	1,052,155	935,933	1,033,991	1,052,520
TOTAL E	Y PLAN	T OPERATIONS	1,726,949	1,718,962	1,751,707	1,750,438	1,872,323	1,701,815	1,839,323	1,865,255
2700 EIE	I D TDID	S/LATE BUS								
2700 FIL	LUIKIF	JW FIELD TRIPS/LATE BUS	11,654	10,165	12,155	13,980	12,361	13,018	12,361	12,361
		VR FIELD TRIPS/LATE BUS	25,206	22,332	25,004	28,704	24,409	22,631	24,409	24,409
TOTAL E	Y FIELD	TRIPS/LATE BUS	36,860	32,497	37,159	42,684	36,770	35,649	36,770	36,770
2000 EX.	TDA CHE	RRICULAR ACTIVITY								
2900 LA	INA CON	JW EXTRA CURRICULAR ACTIVITY	10,100	19,264	12,977	29,400	13,073	19,193	22,251	22,481
		VR EXTRA CURRICULAR ACTIVITY	55,242	89,080	81,189	89,059	81,958	61,820	88,976	92,308
TOTAL E		A CURRICULAR ACTIVITIY	65,342	108,344	94,166	118,459	95,031	81,013	111,227	114,789
2004 ATI	HLETICS									
2901 A11	TLETICS	JW ATHLETICS	41,697	59,089	68,145	44,002	69,623	51,539	67,088	72,705
		VR ATHLETICS	485,904	419,295	455,827	441,014	472,921	358,373	440,310	446,348
TOTAL E	Y ATHLI		527,601	478,384	523,972	485,016	542,544	409,912	507,398	519,053
0000 00	ADUATIO	ON EXPENSES								
2903 GR	ADUATIC	VR GRADUATION EXPENSES								
TOTAL E	⊥ BY GRAD	UATION EXPENSES	15,420	12,671	15,750	12,284	15,750	5,295	15,750	13,665
				,	,	,	•	,		
∠9U4 NA	IONAL	HONOR SOCIETY								
ΤΟΤΔΙ Ε	Y NATIC	VR NATIONAL HONOR SOCIETY ONAL HONOR SOCIETY	2,000	1,974	2,000	1,908	2,000	724	2,000	2,000
			2,300	1,014	2,000	1,000	2,000	, 24	2,000	2,300
2906 MU	SICAL P	RODUCTION								
		VR MUSICAL								
TOTAL E	BY MUSIC	CAL PRODUCTION	10,000	9,925	10,000	12,727	10,000	10,000	10,000	10,000
2905 PR	OJECT L	EARN								<u> </u>
			1		I .	l .		((

							2012-2013	2012-2013	2013-2014
		2010-2011	2010-2011	2011-2012	2011-2012	2012-2013	YTD	Projection	Approved
Org	Object Description	Budget	Actual	Budget	Actual	Budget	as of 4/26/13	as of 4/26/13	Budget
	JW PROJECT LEARN	0	0	0	0	0	0	0	0
	VR PROJECT LEARN	0	0	138	0	150	0	150	150
TOTAL E	BY PROJECT LEARN	0	0	138	0	150	0	150	150
2098 VIR	RTUAL HIGHSCHOOL								
	BY VIRTUAL HIGH SCHOOL	0	9,250	20,500	20,000	25,500	12,100	25,500	25,500
3000 CA	 FETERIA								
	JW CAFETERIA	12,536	512	0	500	0	0	0	0
	VR CAFETERIA	14,295	3,236	0	0	0	0	0	0
TOTAL E	BY CAFETERIA	26,831	3,748	0	500	0	0	0	0
3100 TR	ANSFERS OUT								
TOTAL E	BY TRANSFERS OUT	45,000	92,271	80,032	102,404	80,032	53,000	92,533	89,533
5100 DE	BT SERVICE								
3100 DE	JW DEBT SERVICE	807,738	843,892	812,992	809,729	747,474	747,474	747,474	665,375
	VR DEBT SERVICE	1,211,606	1,265,838	1,219,489	1,214,595	1,121,211	1,118,371	1,118,371	998,063
TOTAL E	BY DEBT SERVICE	2,019,344	2,109,730	2,032,481	2,024,324	1,868,685	1,865,845	1,865,845	1,663,438
6000 SU	PV. DISTRICT BILLING								
	JW SUPV. DISTRICT BILLING	501,876	501,876	506,632	506,632	544,066	453,388	544,066	588,422
	VR SUPV. DISTRICT BILLING	752,814	752,814	759,950	759,950	816,100	680,083	816,100	882,636
TOTAL E	BY SUPV. DISTRICT BILLING	1,254,690	1,254,690	1,266,582	1,266,582	1,360,166	1,133,471	1,360,166	1,471,058
GRAND '	TOTAL	16,992,527	16,986,240	17,324,933	17,219,034	17,506,213	16,077,036	17,452,902	17,654,520



Object	Description	2010-2011 Actual	2011-2012 Original Budget	2011-2012 Actual	2012-2013 Approved Budget	YTD Expense & Encumber as of 4/26/13	2012-2013 Projected as of 4/26/13	2013-2014 Approved Budget	Object Description
OBJECT	100 - SALARIES:								
5111	Administration	458,919	473,208	470,447	477,070	475,320	475,320	488,092	Includes salaries of the Principals and Associate Principals for the middle and high schools.
5112	Department Coordinators Salary	68,279	71,929	68,146	72,648	35,683	72,648	73,375	Contractual stipends for teachers in the Department Coordinator position.
5113	Teacher Salary	5,442,293	5,571,029	5,529,283	5,706,187	5,706,871	5,741,117	5,970,186	Contractual salaries for teachers.
5114	Secretary Salary	358,719	355,203	358,290	361,201	361,671	364,883	371,763	Salaries for secretaries
5115	Custodian Salary	579,050	589,100	589,856	608,496	588,617	608,496	621,131	Salaries for custodians and Bldg & Grounds Director
5116	Nurse Salary	79,220	92,526	88,692	95,165	95,165	95,165	97,825	Salaries for nurses.
5118	Food Service Salary	-	-	-	-	-	-	-	Subsidy for the Food Service Director's Salary.
5119	Para-Educator Salary	414,593	407,382	420,245	418,344	306,102	429,948	438,909	Wages for para-educators. Salary for network technicians.
5120	Network Technician Salary	76,318	78,356	80,138	82,755	81,654	82,755	84,478	,
5121	Expert / Master Teacher Salary	-		-	-	-	-	-	Contractual stipends for teachers in the Expert/Master teacher position.
5123	Substitute Teacher	125,208	94,000	121,619	95,000	99,405	113,022	95,000	Daily rate of \$75 for the anticipated annual number of substitute days. Includes cost of one intern.
5124	Substitute Secty / Para-ed / Custodian	6,503	7,500	12,881	7,500	4,469	7,500	7,500	To provide coverage for when secretaries, para-educators, and custodians are absent.
5130	Athletic Trainer Salary	30,075	30,900	31,252	31,827	31,827	31,827	32,464	Salary for athletic trainer. Historically this has been a purchased service and funded through account 5321.
5133	Coach / Mentor / Extra-Curricular	360,023	360,548	354,649	372,560	238,078	361,005	359,948	Reflects expenses for contractual stipends for mentors, team leaders, extra-curricular advisors, and athletic coaches.
5134	Secretary OT / BOE Clerk Salary	500	1,500	500	1,500	400	900	1,000	Reflects the cost of overtime for the school secretaries and the clerk for the BOE.
5135	Custodian Overtime	22,686	22,375	23,668	24,918	23,411	24,918	27,880	Covers custodians for emergency snow removal, repairs, etc
5141	Early Retirement	50,683	52,524	52,524	50,817	50,819	50,819	49,732	The District's participation in the State of CT early retirement program.
5190	Bldg Rental Reimb.	4,107	-	4,766	5,000	654	5,000	5,000	Costs associated with coverage for events when building is rented. Revenue for events will be reflected in revenue line items
5198	Supervision District Salary	583,730	580,017	580,017	610,373	508,644	610,373	702,863	Region #4's proportionate share of Supervision District Salaries
TOTAL SAI	ARIES	8,660,906	8,788,097	8,786,973	9,021,361	8,608,791	9,075,696	9,427,146	
OBJECT	200 - EMPLOYEE BENEFITS:								
5210	Health Insurance	1,772,934	1,904,955	1,876,047	1,792,989	1,492,560	1,813,960	1,757,647	To provide contractual health insurance to employees.
5214	Life Insurance	10,516	11,694	11,328	11,694	8,928	11,771	11,771	To provide contractual life insurance to employees.
5222	MERF	121,110	101,503	174,045	145,029	127,381	145,029	148,765	Non-certified pension plan is based on expected eligible staffing.
5223	FICA/Medicare	240,046	240,607	241,658	243,997	193,653	244,570	246,916	Required by statute for all non-certified personnel and certified personnel hired after 4/1/1986.
5250	Unemployment Compensation	21,539	23,700	33,172	24,000	6,500	6,500	12,000	Estimated expense based on potential claims.
5260	Worker's Compensation	58,488	62,188	59,209	61,097	59,549	59,549	64,152	Premium payments, required by statute, for all employees.
5291	Annuities	15,282	21,564	18,253	20,668	10,765	19,668	22,668	Contractual contributions to annuity contracts for para-educators and administrators.
5298	Supervision District Fringe Benefits	195,677	206,766	206,766	218,182	181,818	218,182	232,922	Region #4's proportionate share of Supervision District Benefits
TOTAL EM	PLOYEE BENEFITS	2,435,592	2,572,977	2,620,478	2,517,656	2,081,154	2,519,229	2,496,841	



Object	Description	2010-2011 Actual	2011-2012 Original	2011-2012 Actual	2012-2013 Approved	YTD Expense &	2012-2013 Projected as	2013-2014 Approved	Object Description
			Budget		Budget	Encumber as of 4/26/13	of 4/26/13	Budget	
OBJECT:	300 - PURCHASED & TECHNICAL	SERVICES	S:						
5321	Purchased Services								
	Principals Office	1,012	2,650	2,385	2,650	650	2,650	2,650	To provide services for chemical waste removal.
2901	National Honor Society	1,974	2,000	1,908	2,000	724	2,000	2,000	To provide funds for the National Honor Society for purchased services
	TOTAL PURCHASED SERVICES	2,986	4,650	4,293	4,650	1,374	4,650	4,650	
5322	Professional Development								
	English	925	2,600	975	2,000	2,000	2,000	1,000	To provide in school programs for students at John Winthrop Middle School such as Authors & Writers, Shakespeare Workshop, and "In Our Own Voice"
	After School Program & Assembly Spea		9,020	8,606	12,520	4,461	12,520	11,600	To provide for assemblies and after school programs for the middle and high school students.
	Assembly Program (Substance Abuse)	795	1,000	795	800	795	800	800	Assembly speakers directly related to substance abuse prevention.
	Staff Training	-	-	-	-	1,016	1,016		To provide for staff training programs
2310	Teacher Course Reimbursement	14,193	20,933	25,526	22,375	7,415	15,215	22,375	Contractual tuition reimbursement for teachers.
	TOTAL PROFESSIONAL DEVELOPME	25,223	33,553	35,902	37,695	15,687	31,551	35,775	
5330	Other Professional Services								
	Homebound Instruction	25,469	16,285	61,775	26,469	47,030	55,630	51,000	To provide for homebound instruction.
1215	Special Education	44,706	80,604	105,879	90,604	94,503	106,817	113,946	To provide services and consulting for special needs students serviced in district. Also includes special education summer school and tutoring.
2134	Health	ı	1,000	ı	1,000	-	-	1,000	To provide for physical fees and includes Hep-B shots.
	Occ/Phys Therapy	1,568	2,079	5,078	2,079	2,500	3,579	5,114	To provide occupational/physical therapy for special needs students.
	Board of Education			•	11,000	-	-	-	To provide funds for tutorial program.
	Principal's Office	-	-	-	-	-	-	-	Miscellaneous services.
	Athletics	57,183	57,300	50,056	58,626	43,769	52,126	51,300	To provide for officials for athletic events.
2903	Graduation Expenses	-	-	-	-	-	-	-	To provide funds for costs associated with graduation.
	TOTAL OTHER PROF. SERVICES	128,926	157,268	222,788	189,778	187,803	218,152	222,360	
5340	Technical Services								
	Board of Education	140,558	90,000	76,631	90,000	85,350	85,350	90,000	Audit fees, legal fees, and other professional technical services.
2600	Plant Services	20,584	23,500	25,581	23,500	25,700	25,700	23,500	Security, Constables, etc. for games and school events.
	TOTAL TECHNICAL SERVICES	161,142	113,500	102,212	113,500	111,050	111,050	113,500	
5398	Supervision District Purchased Srvcs	119,146	106,597	106,597	102,115	85,095	102,115	105,003	Region #4's proportionate share of Supervision District Purchased & Technical Services(Includes Professional Development for District Initiatives and support for Districts accounting and student software.
TOTAL PUF	RCHASED SERVICES	437,423	415,568	471,792	447,738	401,009	467,518	481,288	



5412 5422 5430 1101 1103 1104 1105 1106 1108	English Foreign Language Home Economics	ERVICES: 376,680 28,954 - - - 708	387,000 24,000	369,319 8,441	367,000 24,000	Encumber as of 4/26/13 364,123 23,852	of 4/26/13 367,000 24,000	367,000	To provide electrical energy to the school.
5412 5422 5430 1101 1103 1104 1105 1106 1108 1109	Electricity Snow Plowing Repairs & Maintenance Art English Foreign Language Home Economics	376,680 28,954 - -	24,000	,	,			,	
5422 5430 1101 1103 1104 1105 1106 1108 1109	Snow Plowing Repairs & Maintenance Art English Foreign Language Home Economics	28,954	24,000	,	,			,	,
5430 1101 1103 1104 1105 1106 1108 1109	Repairs & Maintenance Art Benglish Foreign Language Home Economics	-	· 	8,441	24,000	23,852	24,000	04.000	
1101 1103 1104 1105 1106 1108 1109	Art B English Foreign Language Home Economics	-	-	-			,	24,000	To provide for contracted snow plowing services for the schools.
1103 1104 1105 1106 1108 1109	English Foreign Language Home Economics	-	-	-					
1104 1105 1106 1108 1109	Foreign Language Home Economics	708	-		-	-	-	-	To provide repairs and maintenance for the departments equipment.
1105 1106 1108 1109	Home Economics	708		-	-	-	-	-	To provide repairs and maintenance for the departments equipment.
1106 1108 1109			1,000	-	1,000	-	1,000	-	To provide repairs and maintenance for the departments equipment.
1108	リア・・ト・ウェート にっしゅっけっ	-	250	261	250	-	250	250	To provide repairs and maintenance for the departments equipment.
1109	Technical Education	4,749	2,000	1,574	2,000	2,009	2,000	2,000	To provide repairs and maintenance for the departments equipment.
	3 Math	-	-	-	-	-	-	-	To provide repairs and maintenance for the departments equipment.
1112	Music	1,652	1,500	1,500	1,500	1,394	1,500	1,000	To provide repairs and maintenance for the departments equipment.
	Science	750	750	750	1,500	1,376	1,500	1,500	To provide repairs and maintenance for the departments equipment.
1113	B Social Studies	-	-	-	ı	-	-	-	To provide repairs and maintenance for the departments equipment.
1207	7 Technology	4,871	3,500	3,627	3,500	2,321	3,500	2,500	To provide repairs and maintenance for the departments equipment.
2222	Library	1,450	1,333	1,327	1,333	1,333	1,333	1,333	To provide repairs and maintenance for the departments equipment.
2410	Principal's Office	21,490	20,000	18,937	22,000	9,714	22,000	22,000	General repairs & maintenance which includes maintenance on copiers, general office equipment, instructional computers, TV's, book rebinding, etc.
2600	Plant Operations	319,459	332,000	352,377	351,470	319,357	351,470	346,269	To provide repairs and maintenance contracts for general building maintenance, building safety(fire & security), communications system, heating systems, plumbing, and grounds upkeep.
2901	Athletics	6,330	16,000	9,712	18,000	16,378	18,000	21,000	To provide repairs and maintenance for the departments equipment.
	TOTAL REPAIRS & MAINTENANCE	361,459	378,333	390,065	402,553	353,882	402,553	397,852	
5440	Rentals								
	Copiers	42,938	42,500	40,391	42,500	48,720	42,500	,	Copier Lease
1207	7 Technology Lease	226,619	221,637	215,507	221,637	200,944	221,637	221,637	Technology Lease Program
	Principal's Office	2,090	3,000	2,673	3,000	1,639	3,000	3,000	Mail Machine Rental equipment for plant operations
	Plant Operations Graduation	984 8,933	3,000 11,800	875 7,619	3,000 11,800	600 3,570	3,000 11,800	0,000	Rental equipment for plant operations Rentals for Valley Regional Graduation
2903	TOTAL RENTALS	281,564	281,937	267,065	281,937	255,473	281,937	279,137	Normals for Valley Regional Graduation
	TOTAL REINTALO	201,004	201,007	201,003	201,337	200,410	201,337	213,131	<u> </u>
5498						l l			
TOTAL PUR	Supervision District Purchased Prop Srv	11,622	11,285 1,082,555	11,285	12,099	10,083	12,099	12,176	Region #4's proportionate share of Supervision District Property Services



Objec	t	Description	2010-2011 Actual	2011-2012 Original Budget	2011-2012 Actual	2012-2013 Approved Budget	YTD Expense & Encumber as of 4/26/13	2012-2013 Projected as of 4/26/13	2013-2014 Approved Budget	Object Description
OBJ	ECT 5	000 - OTHER PURCHASED SERV	ICES:							
5510		Transporatation Voc Ed	34,992	34,853	36,901	42,137	42,137	48,137	48,137	The cost of transportation to Vinal and Vo Ag in Middletown.
5511		Out-of-District Transportation	126,280	185,477	149,305	209,999	232,843	233,096	255,302	The estimated cost of transportation for out-of-district Special Education placements.
5515		Field Trips	9,707	11,890	12,887	11,300	10,109	11,300	11,425	Cost of field trips for the middle and high school programs.
5516		Athletic Transportation	48,535	49,900	52,712	49,900	49,900	49,900	50,000	Athletic team travel for away games and events.
5517		Late Bus	23,793	27,159	31,101	27,770	26,500	27,770	27,770	To provide transporation for students involved in after school activities.
5520		Comprehensive Insurance	80,350	85,080	80,334	85,134	87,882	87,882	85,134	Premium payments for Property and Liability Insurance as well as Scholastic Sports insurance.
5530		Communications	17,920	19,276	17,723	5,743	14,399	14,400	8,687	Cost of telephones for business, internet service is provided by the State at no cost.
5540		Advertising	2,143	4,000	600	4,000	83	500	2,000	Primarily employment advertising.
5560		Magnet & VoAg Tuition	-	-	43,361	55,984	75,417	75,417	76,260	Tuition Magnet & VoAg school students
5561		Out-of-District Tuition	738,614	736,946	574,973	722,128	489,076	555,594	613,995	Expected tuition for out-of-district special education placements, Summer School, and adult education.
5580		Travel & Conference	13,657	15,349	14,636	15,849	13,805	16,122	17,000	Each Board of Education is required to maintain a 5-year staff development plan with the State of Connecticut and must commit local dollars toward the effort. These funds provide outside consultants, instructors, in-service training, travel and conferences.
5598		Supervision District Other Purch Service	270,268	287,721	287,721	334,846	279,038	334,846	337,488	Region #4's proportionate share of Supervision District Purchased Services
TOTA	L OTH	ER PURCHASED SERVICES	1,366,259	1,457,651	1,302,254	1,564,790	1,321,190	1,454,964	1,533,198	
OBJE	ECT 6	600 - SUPPLIES:								
5610		General Supplies	66,836	64,735	65,845	67,440	46,483	67,440	70,037	To provide funds for the general office supply needs for administrative offices and other non-instructional programs in the schools
5611		Instructional Supplies								
	1101	Art	28,050	24,000	23,796	24,944	24,902	24,944	23,500	To provide for all consumable materials necessary to conduct the departments program.
	1102	Business	-	2,500	2,500	2,500	2,532	2,500	2,500	To provide for all consumable materials necessary to conduct the departments program.
	1103	English	1,714	2,430	2,010	1,950	1,510	1,950	2,000	To provide for all consumable materials necessary to conduct the departments program.
	1104	Foreign Language	2,510	1,440	1,049	1,600	1,590	1,600	1,600	To provide for all consumable materials necessary to conduct the departments program.
	1105	Life Management	10,983	10,060	10,096	10,100	5,794	10,100	10,060	To provide for all consumable materials necessary to conduct the departments program.
	1106	Technical Education	24,996	24,030	24,026	24,210	25,730	24,210	24,206	To provide for all consumable materials necessary to conduct the departments program.
	1108	Math	2,885	2,850	2,842	7,675	7,546	7,675	6,830	To provide for all consumable materials necessary to conduct the departments program.
	1109	Music	5,379	5,350	5,388	7,950	7,968	7,950	7,000	To provide for all consumable materials necessary to conduct the departments program.
	1110	Physical Ed/Health	2,892	2,270	2,284	2,685	687	2,685	2,139	To provide for all consumable materials necessary to conduct the departments program.
	1111	Reading	2,028	2,500	1,678	3,000	1,934	3,000	3,000	To provide for all consumable materials necessary to conduct the departments program.



Objec	t	Description	2010-2011	2011-2012	2011-2012	2012-2013	YTD	2012-2013	2013-2014	Object Description
		, , , , , , , , , , , , , , , , , , , ,	Actual	Original	Actual	Approved	Expense &	Projected as	Approved	
				Budget		Budget	Encumber	of 4/26/13	Budget	
							as of 4/26/13			
	1112	Science	10,576	13,450	13,723	13,200	12,488	13,200	14.025	To provide for all consumable materials necessary to conduct the
	1112	Colonico	10,570	13,430	10,720	13,200	12,400	13,200	14,023	departments program.
	1113	Social Studies	1,106	825	825	1,090	907	1,090	1,800	To provide for all consumable materials necessary to conduct the departments program.
	1114	Computer Education	530	1,300	1,292	1,300	916	1,300	1,350	To provide for all consumable materials necessary to conduct the departments program.
	1190	Other Education	21,730	30,000	26,209	30,360	28,111	30,360	30,360	To provide for all consumable materials necessary to conduct the departments program.
	1207	Technology Services	19,032	28,160	28,094	23,425	19,945	23,425	23,680	To provide for all consumable materials necessary to conduct the departments program.
	1210	Gifted & Talented	1,973	2,200	1,575	2,500	818	2,500	2,500	To provide for all consumable materials necessary to conduct the departments program.
		Special Education	1,994	3,176	3,146	2,370	3,305	2,370	7,347	To provide for all consumable materials necessary to conduct the departments program.
		Social Development	1,428	1,428	1,333	1,428	426	1,428	1,500	To provide for all consumable materials necessary to conduct the departments program.
	2113	Social Worker	-	=	-	-	-	-	100	To provide for all consumable materials necessary to conduct the departments program.
	2120	Guidance & Testing	9,495	13,466	12,068	11,810	2,957	11,810	11,790	To provide for all consumable materials necessary to conduct the departments program.
	2134	Health	-	385	-	385	360	385	517	To provide for all consumable materials necessary to conduct the departments program.
	2222	Library	6,526	9,920	9,577	7,800	6,717	7,800	7,793	To provide for all consumable materials necessary to conduct the departments program.
	2223	Audio Visual/Tech Services	2,501	2,000	2,405	7,060	6,797	7,060	7,120	To provide for all consumable materials necessary to conduct the departments program. Includes supplies for TV studio.
	2410	Principal's Office	-	2,400	918	2,400	180	2,400	2,400	To provide for all consumable materials necessary to conduct the departments program.
	2901	Athletics	42,377	45,000	43,792	44,000	41,710	44,000	44,000	To provide for all consumable materials necessary to conduct the departments program.
		TOTAL INSTRUCTIONAL SUPPLIES	200,705	231,140	220,626	235,742	205,829	235,742	239,117	
5613		Maintenance Supplies	40,934	46,000	39,365	49,000	34,514	49,000	49,500	Maintenance and custodial supplies for the middle and high school, includes waxes, cleaners, etc.
5623		Bottled Gas	494	1,500	708	1,500	1,000	1,500	1,500	Bottled gas for the high school.
5624		Heating Fuel	208,256	208,000	205,576	280,000	215,000	248,000	264,000	Based on expected fuel oil consumption of 30,000 gal. @ JW & 50,000 @ VR @ \$3.30 per gallon.
5626		Gasoline	2,310	4,000	1,370	4,000	2,919	3,000	4,000	Gasoline for equipment.
5641		Textbooks & Workbooks	440				0.100			
	1101		110	500	107	5,000	2,480	5,000	-	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1102	Business	4,595	1,500	1,497	1,500	1,500	1,500	1,500	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1103	English	12,193	4,532	4,130	6,700	6,424	6,700	5,668	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1104	Foreign Language	7,439	5,000	5,151	2,000	3,257	2,000	2,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1105	Life Management	-	-	-	-	-	-	500	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
		1	1		l .		I.	I .	l .	Ш



Objec	t	Description	2010-2011	2011-2012	2011-2012	2012-2013	YTD	2012-2013	2013-2014	Object Description
		2 3 3 3 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	Actual	Original	Actual	Approved	Expense &	Projected as	Approved	
				Budget		Budget	Encumber as of 4/26/13	of 4/26/13	Budget	
	1106	Technical Education	1,500	1,500	1,499	2,500	2,483	2,500	1,500	Purchase of new and replacement textbooks and supporting
	1106	Technical Education	1,500	1,500	1,499	,	2,463	2,500	1,500	materials for instruction for the department's program.
	1108	Math	12,161	9,990	10,198	12,497	12,471	12,497	6,900	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1109	Music	1,519	2,645	1,942	4,175	1,480	4,175	1,690	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1110	Phys Ed. (Health Texts)	-	-	-	-	-	-	-	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1112	Science	12,795	9,012	13,416	3,578	967	3,578	2,670	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1113	Social Studies	11,972	2,620	2,528	2,120	2,465	2,120	2,936	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1114	Computer Education	-	=	ı	ı	-	-	=	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1190	Summer Reading	5,000	5,000	5,112	5,000	4,901	5,000	5,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1210	Gifted & Talented	259	750	737	1,000	737	1,000	1,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	1215	Special Education	1,134	1,830	5,391	1,900	1,376	1,900	3,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	2120	Guidance	759	950	1,240	950	616	950	950	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	2134	Health	127	100	ı	100	88	100	=	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	2222	Library	-	-	-	-	-	-	-	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
		TOTAL TEXTBOOKS & WORKBOOKS	71,563	45,929	52,948	49,020	41,244	49,020	35,314	
5642		Library & Professional Books	25,571	21,750	20,817	22,200	21,376	22,200	22,200	New and replacement books, magazines and professional materials
5698		Supervision District Supplies	68,575	70,108	70,108	78,411	65,343	78,411	76,263	Region #4's proportionate share of Supervision District Supplies
TOTA	L SUP	PLIES	685,244	693,162	677,363	787,313	633,709	754,313	761,931	
_	ECT 7	<u> 700 - PROPERTY:</u>								
5730	1101	Equipment Art	1,027	210	197	-	-	-	-	Purchase of new and replacement equipment and furniture for the
			·	2.0	101					art department.
		English	-	-	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the english department.
		Foreign Language	1,469	1,000	-	1,000	1,707	1,000	-	Purchase of new and replacement equipment and furniture for the foreign language department.
		Life Management	-	-	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the life management program.
		Technical Education	-	-	7,759	-	-	-	-	Purchase of new and replacement equipment and furniture for the tech ed. department.
	1108	Math	2,556		-	-	-	-	<u>-</u>	Purchase of new and replacement equipment and furniture for the math department. Current year request is for replacement calculators due to current ones irrepairable and unusable.



Object		Description	2010-2011 Actual	2011-2012 Original	2011-2012 Actual	2012-2013 Approved	YTD Expense &	2012-2013 Projected as	2013-2014 Approved	Object Description
	ļ			Budget		Budget	Encumber as of 4/26/13	of 4/26/13	Budget	
	1109	Music	6,519	1,770	7,598	1,000	-	1,000	-	Purchase of new and replacement equipment and furniture for the music department.
	1110	Phys Ed. (Health Texts)	-	-	174	-	-	-	-	Purchase of new and replacement equipment and furniture for the physical ed. department.
	1112	Science	5,421	2,000	1,733	2,000	1,859	2,000	675	Purchase of new and replacement equipment and furniture for the science department.
		Social Studies	-	1,495	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the social studies department.
		Special Education	57	-	9,639	-	6,366	6,366	-	Purchase of new and replacement equipment and furniture for the special education department.
		Guidance	-	600	492	500	-	500	-	Purchase of new and replacement equipment and furniture for the guidance department.
		Health	-	-	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the health office.
		Library	-	=	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the library.
	2410	Principal's Office	300	-	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the general building needs.
	2600	Plant Operations	19,079	30,000	32,316	30,000	25,988	28,500	30,000	Purchase of new and replacement equipment and furniture for plant operations. Current year's request is for replacement of irrepairable school furniture and plant equipment.
	2901	Athletics	4,983	-	-	-	-	-	-	Purchase of new and replacement equipment and furniture for the athletic department.
		TOTAL EQUIPMENT	41,411	37,075	59,908	34,500	35,920	39,366	30,675	
5798		Supervision District Equipment	1,557	-	-	-	-	-	-	Region #4's proportionate share of Supervision District Equipment
TOTAL	. EQU	JIPMENT	42,968	37,075	59,908	34,500	35,920	39,366	30,675	
OBJE	CT 8	800 - OTHER OBJECTS:								
5810		Dues & Fees								
	1101		100	530	350	530	260	530	350	To provide for school dues and program registration fees.
		Business	-	-	-	-	-	-	-	To provide for school dues and program registration fees.
		English	-	365	-	365	-	365	365	To provide for school dues and program registration fees.
		Foreign Language	222	500	207	500	30	500	500	To provide for school dues and program registration fees.
		Technical Education	-	-	-	-	-	-	-	To provide for school dues and program registration fees. To provide for school dues and program registration fees.
		Math	- 0.470	-		-	- 4.050	- 4.500		To provide for school dues and program registration fees. To provide for school dues and program registration fees.
		Music	3,172	4,245	5,225	4,500	1,652	4,500	5,500	To provide for school dues and program registration rees.
		Science Social Studies	-	-	-	-	-	-	-	To provide for school dues and program registration fees.
		Gifted & Talented	972	1.000	932	1.000	849	1.000	1.000	To provide for school dues and program registration fees.
		Special Education	912	350	199	350	80	350	350	To provide for school dues and program registration fees.
		Social Work	-	- -	199	330	- 00	330	330	To provide for school dues and program registration fees.
		Guidance	585	585	585	585	585	585	585	To provide for school dues and program registration fees.
		Health	- 363	- 303	- 363	- 363	- 303	- 363	- 303	To provide for school dues and program registration fees.
		Library	22,668	23,660	21,124	18,500	16,101	18,500	17,535	To provide for school dues and program registration fees.
		BOE	4,454	4.399	4.454	4.454	4.542	4.454	2,227	To provide for school dues and program registration fees.
		Principals Office	17,935	13,775	13,385	19,775	17,819	19,775	16,400	To provide for school dues and program registration fees.
		Plant Operations	300	1,200	300	1,200	300	500	500	To provide for school dues and program registration fees.
	2000	i iant Operations	300	1,200	500	1,200	500	500	500	11 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 - 2 -



Objec	t	Description	2010-2011 Actual	2011-2012 Original Budget	2011-2012 Actual	2012-2013 Approved Budget	YTD Expense & Encumber as of 4/26/13	2012-2013 Projected as of 4/26/13	2013-2014 Approved Budget	Object Description
	2901	Athletics	18,690	15,000	14,678	15,000	12,965	15,000	15,000	To provide for school dues and program registration fees.
	2908	Virtual High School	ı	20,500	20,000	25,500	12,100	25,500	25,500	To provide for fees for Virtual High School program.
	2905	Project Learn	ı	138	-	150	-	150	150	To provide for school dues and program registration fees.
		TOTAL DUES & FEES	69,098	86,247	81,439	92,409	67,283	91,709	85,962	
5834		Note & Bond Issuance Costs	13,105	75,000	41,837	-	-	-	-	To provide for Note & Bond Issuance Costs for Region 4 projects.
5930		Transfers Out								
	3100	Cafeteria Subsidy	77,271	65,032	87,404	65,032	38,000	77,533	74,533	Funding of the cafeteria program
	3200	Capital Sinking Fund	15,000	15,000	15,000	15,000	15,000	15,000	15,000	Funding of the capital sinking fund contribution
		TOTAL TRANSFERS OUT	92,271	80,032	102,404	80,032	53,000	92,533	89,533	
5898		Supervision District Other Objects	4,115	4,088	4,088	4,140	3,450	4,140	4,343	Region #4's proportionate share of Supervision District
TOTA	L OTH	ER OBJECTS	178,589	245,367	229,768	176,581	123,733	188,382	179,838	
		TOTAL	14,867,260	15,292,452	15,194,711	15,637,528	14,212,919	15,587,057	15,991,082	2.02%
		Superintendent's Staffing Recommend	dation						27,600	0.16% See Page 11
										0.540/
		New Requests							94,000	0.54% See Page 12
		GRAND TOTAL	14,867,260	15,292,452	15,194,711	15,637,528	14,212,919	15,587,057	16,112,682	2.71%
		Debt Service	2,109,730	2,032,481	2,024,324	1,868,685	1,865,845	1,865,845	1,663,438	-1.17%
		Total Expenditures	16,976,990	17,324,933	17,219,035	17,506,213	16,078,764	17,452,902	17,776,120	1.54%
		Revenues	226,228	215,101	177,077	241,279	201,852	240,029	275,532	0.20% See Page 27
		Net Billings to Town	16,750,762	17,109,832	17,041,958	17,264,934	15,876,912	17,212,873	17,500,588	1.36%

Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.



REVENUE

Revenue Source	Actual 2010-2011	Budget 2011-2012	Actual 2011-2012	Budget 2012-2013	Projected 2012-2013	Estimated 2013-2014	\$\$\$ Change
INTERGOVERNMENTAL	151,459	143,101	109,086	174,779	174,779	210,132	35,353
INTEREST INCOME	1,750	2,000	289	1,500	250	400	(1,100)
MISCELLANEOUS INCOME	73,019	70,000	67,702	65,000	65,000	65,000	-
Total Revenue	226,228	215,101	177,077	241,279	240,029	275,532	34,253
Total Reduction Of Billings	226,228	215,101	177,077	241,279	240,029	275,532	34,253

Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.

JWMS STAFFING ANALYSIS

		<u>12-13 Actual</u>	13-14 Approved	<u>Adjustments</u>
REGION 4	FUNDED			
Position	<u>Description</u>			
	Administration (Principal, 10mo			
5111	Associate Principal)	1.8	1.8	0.0
5113	Teachers			
0110	Art	1.0	1.0	0.0
	English/Language Arts	5.0	5.0	0.0
	Foreign Languages	2.0	2.0	0.0
	Home Economics	1.0	1.0	0.0
	Technical Education	1.0	1.0	0.0
	Mathematics	4.0	4.0	0.0
	Music	1.0	1.0	0.0
	Physical Education	2.0	2.0	0.0
	Science	4.0	4.0	0.0
	Social Studies	4.0	4.0	0.0
	Computer Education	1.0	1.0	0.0
	Special Education	5.0	5.0	0.0
	Social Worker (1 PT)	0.4	0.4	0.0
	Psychologist	0.8	0.8	0.0
	Guidance	2.0	2.0	0.0
	Library Media Specialist	1.0	1.0	0.0
	Total Teachers	35.2	35.2	0.0
5114	Secretaries	2.0	2.0	0.0
	Custodians/Maintenance			
5115	(4 FT, 2 Shared with VR, 2 PT)	5.60	5.60	0.0
5116	Nurse	1.0	1.0	0.0
5119	Para-educators / Teacher Assistant			
	Special Education	7.0	8.0	1.0
	Regular Education	0.0	0.0	0.0
	Library	1.0	1.0	0.0
	Total Para-educators/Teacher Asst	8.0	9.0	1.0
5120	Network Technicians	1.0	1.0	0.0
	TOTAL LOCAL FUNDED	54.60	55.60	1.00
GRANT FU	NDED			
Position	<u>Description</u>			
5119	Para-educators / Teacher Assistant			
0110	Special Education	1.0	1.0	0.0
	Tutorial - Remedial Math & Reading	1.5	1.5	0.0
	Social Worker	0.0	0.0	0.0
	TOTAL GRANT FUNDED	2.5	2.5	0.0
SUPERVIS Position	ION FUNDED Description			
5113	Teachers	0.40	0.40	0.00
	Gifted & Talented	0.40	0.40	0.00
	Psychologist	0.30	0.30	0.00
	Occupational Therapist Speech Pathologist	0.20 0.25	0.20 0.25	0.00 0.00
	TOTAL SUPERVISION FUNDED	0.25 1.15	0.25 1.15	0.00 0.00
	I O I AL GOI LIVIGION FUNDLU	1.13	1.13	0.00

VRHS STAFFING ANALYSIS

		12-13 Actual	13-14 Approved	<u>Adjustments</u>
REGION 4 F Position	UNDED <u>Description</u>			
5111	Administration	2.00	2.00	0.00
5113	Teachers			
	Art	3.00	2.50	-0.50
	Business	2.00	2.00	0.00
	English/Language Arts	7.00	7.00	0.00
	Foreign Languages (4 FT, 1 PT)	4.33	4.33	0.00
	Home Economics	1.00	1.00	0.00
	Technical Education	3.00	3.00	0.00
	Mathematics	7.00	7.00	0.00
	Music	2.00	2.00	0.00
	Physical Education	3.00	3.00	0.00
	Science	6.00	6.00	0.00
	Social Studies (5 FT, 2PT)	6.17	6.17	0.00
	Special Education	5.00	5.00	0.00
	Social Worker	1.00	1.00	0.00
	Guidance	3.00	3.00	0.00
	Health	1.00	1.00	0.00
	Library Media Specialist	1.00	1.00	0.00
	Total Teachers	55.50	55.00	-0.50
	Secretaries (4 -			
5114	12 Month, 2 - 10 Month)	5.60	5.60	0.00
	Custodians/Maintenance			
5115	(4 FT, 2 Shared with JW, 3 PT)	6.48	6.48	0.00
5116	Nurse	1.00	1.00	0.00
5119	Para-educators / Teacher Assistant			
	Special Education	7.00	7.00	0.00
	Regular Education	0.00	0.00	0.00
	Security	2.00	2.00	0.00
	Library	1.00	1.00	0.00
	Total Para-educators/Teacher Asst	10.00	10.00	0.00
5120	Network Technicians	1.00	1.00	0.00
	TOTAL LOCAL FUNDED	81.58	81.08	-0.50
GRANT FUN	IDED			
<u>Position</u>	<u>Description</u>			
5113	Special Education Teacher	1.00	1.00	0.00
5119	Special Education Para	1.00	1.00	0.00
	TOTAL GRANT FUNDED	2.00	2.00	0.00
SUPERVISION Position	ON FUNDED			
	<u>Description</u>			
5113	Teachers			
	Gifted & Talented	0.40	0.40	0.00
	Psychologist	0.30	0.30	0.00
	Speech Pathologist	0.25	0.25	0.00
	TOTAL SUPERVISION FUNDED	0.95	0.95	0.00

RECAP

EXPENSES:								
Object					Original Budget	Approved	\$\$\$	%%%
Category	Obje	ct Descripti	on		2012-13	2013-14	Change	Change
100	Salaries				\$9,021,361	\$9,427,146	\$405,785	4.50%
200	Employe	e Benefits			2,517,656	2,496,841	-\$20,815	-0.83%
300	Purchas	ed Services	;		447,738	481,288	\$33,550	7.49%
400	Purchas	ed Property	Services	3	1,087,589	1,080,165	-\$7,424	-0.68%
500	Other Pu	urchased Se	rvices		1,564,790	1,533,198	-\$31,592	-2.02%
600	Supplies	5			787,313	761,931	-\$25,382	-3.22%
700	Property	1			34,500	30,675	-\$3,825	-11.09%
800	Other Ol	bjects			176,581	179,838	\$3,257	1.84%
TOTAL					\$15,637,528	\$15,991,082	\$353,554	2.26%
Superintende	ent's Staffir	ng Recomm	endation			27,600		
New Request	:s					94,000		
GROSS EX	(PENSES (1)			\$15,637,528	\$16,112,682	\$475,154	3.04%
REVENUE:								
Anticipat	ted Revenu	ie			241,279 *	275,532 *	\$34,253	
Total R	Revenue				241,279	275,532	\$34,253	14.20%
NET EXPEN	SES (Gros	s Expenses	less Rev	renue)	\$15,396,249	\$15,837,150	\$440,901	2.86%
DEBT SERVIC) <u>E:</u>							
830	Interest	Payments			446,685	483,438	\$36,753	
910	Princina	I Reduction			1,422,000	1,180,000	-\$242,000	
	•				1,868,685	1,663,438	-\$205,247	10 000/
TOTAL DE	31 SERVIC	E	(2)					-10.98%
		NOTO TO D	Adonte	d	\$17,506,213	\$17,776,120	\$269,907	1.54%
TOTAL GR	OSS EXPE	NSES TO B	o / taopto	4	ψ17,300, 2 13	Ψ11,110,120	•	
		INGS TO 1	•	u	\$17,264,934	\$17,500,588	\$235,654	1.36%
TOTAL N	NET BILLI	INGS TO 1	OWNS				·	1.36%
	NET BILLI	INGS TO 1	OWNS	<u>S:</u>			·	1.36%
TOTAL N	NET BILLI ING REQI	INGS TO 1 UIRED OF OWN'S SHA	TOWNS TOWNS	<u>S:</u> DM*			·	1.36%
TOTAL N	NET BILLI ING REQI TO 2012 -	INGS TO 1 UIRED OF DWN'S SHA - 2013	TOWNS TOWNS RE OF AI	<u>S:</u> DM* 2014			·	1.36%
TOTAL N	IET BILLI ING REQI TO 2012 - Stdnts	INGS TO 1 UIRED OF DWN'S SHA - 2013 %%%	TOWNS TOWNS RE OF AI 2013 Stdnts	S: DM* - 2014 %%%	\$17,264,934	\$17,500,588	\$235,654	
TOTAL N	NET BILLI ING REQI TO 2012 -	INGS TO 1 UIRED OF DWN'S SHA - 2013	TOWNS TOWNS RE OF AI	<u>S:</u> DM* 2014			·	1.36% -9.10%
TOTAL N	ING REQUESTION TO Stdnts 264	INGS TO 1 UIRED OF DWN'S SHA - 2013 %%%	TOWNS TOWNS RE OF AI 2013 Stdnts	S: DM* - 2014 %%%	\$17,264,934	\$17,500,588	\$235,654	
TOTAL N TOTAL FUND CHESTER	ING REQUESTION TO Stdnts 264	UIRED OF DWN'S SHA - 2013	TOWNS TOWNS RE OF AI 2013 Stdnts 245	S: DM* - 2014 %%% 24.33%	\$17,264,934 4,683,977	\$17,500,588 4,257,893	\$235,654 -426,084	-9.10%

^{*} ADM = Average Daily Membership (Town's Share Of Total Region #4 Student Population As Of October 1 Of The Previous Year).

(1) Includes Region #4s Net Share Of Supervision District Expenses:					Change	
			2012-13	2013-14	\$	%
			1,360,166	1,471,058	110,892	8.15%
(2) 2012-13 Debt Service Payments (II	NCLUDED in TOTA	L FUNDING REQUIF	RED OF TOWNS ab	ove):		
				2012-13	2013-14 Change	
	2013-14 Debt Service Expense			Total		%
	Interest	Principal	Total	Debt Svc.	\$\$\$	Change
CHESTER	117,620	287,094	404,714	506,974	-102,260	-20.17%
DEEP RIVER	142,566	347,982	490,548	528,090	-37,542	-7.11%
ESSEX	223,251	544,923	768,174	833,619	-65,445	-7.85%
TOTAL *	483,437	1,180,000	1,663,437	1,868,683	-205,247	-10.98%